

**CLASSIFICATION FRAMEWORK**

PLACEMENT OF PAYERS AND  
PROVIDERS

# Classification of Example Payers and Providers\*

Payers

Providers

	Current State Optimizers	Stepping Towards Value	Academics	Innovators	Operational Philanthropists	Mission-Oriented Experimenters
Payers	<ul style="list-style-type: none"> <li>BCBS Alabama</li> <li>BCBS Arizona</li> <li>BCBS Louisiana</li> <li>BCBS South Carolina</li> <li>Capital Blue Cross</li> <li>CareFirst (Maryland)</li> <li>ConnectiCare</li> <li>EmblemHealth</li> <li>HealthNow New York</li> <li>Lifetime HealthCare (Excellus BCBS)</li> <li>Magellan Health</li> <li>Medica Health Plans</li> <li>Molina Healthcare</li> <li>WellCare Health Plans</li> <li>Wellmark BCBS</li> </ul>	<ul style="list-style-type: none"> <li>Amerigroup</li> <li>Anthem</li> <li>Arkansas BCBS</li> <li>BCBS Kansas City</li> <li>BCBS Michigan</li> <li>BCBS Minnesota</li> <li>BCBS North Carolina</li> <li>BCBS Tennessee</li> <li>Blue Shield of California</li> <li>Cigna</li> <li>Harvard Pilgrim (plan)</li> <li>Health Care Service Corporation (HCSC)</li> <li>Highmark</li> <li>Hawaii Medical Services Association (HMSA)</li> <li>Horizon BCBS NJ</li> <li>Medical Mutual of Ohio</li> <li>Premera Blue Cross</li> <li>Tufts Health Plan</li> </ul>		<ul style="list-style-type: none"> <li>Aetna</li> <li>BCBS Massachusetts</li> <li>Cambia Health Solutions</li> <li>Florida Blue (Guidewell)</li> <li>Humana</li> <li>UnitedHealthcare</li> <li>Independence Blue Cross (IBC)</li> <li>Intermountain Healthcare (health plan)</li> <li>University of Pittsburgh Medical Center (UPMC) (health plan)</li> </ul>	<ul style="list-style-type: none"> <li>AmeriHealth Caritas</li> <li>BCBS Vermont</li> <li>CareSource</li> <li>Healthfirst (New York)</li> <li>Inland Empire Health Plan</li> <li>Neighborhood Health Plan of Rhode Island (NHPRI)</li> <li>Presbyterian Health Plan (New Mexico)</li> <li>Providence Health Plan (Oregon)</li> <li>Fallon Health</li> </ul>	<ul style="list-style-type: none"> <li>Centene</li> <li>Virginia Premier</li> <li>Kaiser Permanente (health plan)</li> <li>SCAN Health Plan</li> <li>Senior Whole Health</li> <li>CareMore</li> </ul>
Providers	<ul style="list-style-type: none"> <li>Community Health Systems (CHS)</li> <li>Hospital Corporation of America (HCA)</li> <li>Universal Health Services (UHS)</li> <li>Tenet Healthcare</li> <li>Adventist Health System</li> <li>Hartford HealthCare</li> <li>Cancer Treatment Centers of America (CTCA)</li> <li>Premier Health</li> </ul>	<ul style="list-style-type: none"> <li>Baylor Scott &amp; White/Memorial Hermann</li> <li>Mount Sinai</li> <li>Memorial Sloan Kettering Cancer Center</li> <li>Summit Medical Group</li> <li>Sutter Health</li> </ul>	<ul style="list-style-type: none"> <li>Indiana University Health</li> <li>Penn Medicine</li> <li>Weill Cornell</li> <li>Yale New Haven Health System</li> <li>Most Academic Medical Centers</li> </ul>	<ul style="list-style-type: none"> <li>Cleveland Clinic</li> <li>Geisinger</li> <li>Intermountain Healthcare (health system)</li> <li>Mayo Clinic</li> <li>University of Pittsburgh Medical Center</li> <li>HealthPartners</li> </ul>	<ul style="list-style-type: none"> <li>Catholic Health Initiatives/ Dignity/Common Spirit Health</li> <li>New York City Health + Hospitals</li> <li>Providence St. Joseph</li> <li>Trinity</li> <li>Most Federally Qualified Health Centers (FQHCs)</li> </ul>	<ul style="list-style-type: none"> <li>Advocate</li> <li>Bon Secours</li> <li>Kaiser Permanente (health system)</li> <li>Ascension</li> <li>Order of St. Frances Health System</li> </ul>

This list represents an implementation of the payer/provider classification framework; placement of payers/providers may change based on various circumstances, including market evolution (e.g. regulatory changes), organizational change (e.g. a merger/acquisition)