Form **990-PF**

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation
Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service For calendar year 2022 or tax year beginning and ending Name of foundation A Employer identification number THE ROBERT WOOD JOHNSON FOUNDATION 22-6029397 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number 50 COLLEGE ROAD EAST 609-627-6000 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here PRINCETON, NJ 08540 G Check all that apply: Initial return of a former public charity Initial return **D** 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation X Address change Name change **H** Check type of organization: Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: Cash X Accrual If the foundation is in a 60-month termination (from Part II, col. (c), line 16) Other (specify) under section 507(b)(1)(B), check here ... 13,836,857,366. (Part I, column (d), must be on cash basis.) \$ Part I Analysis of Revenue and Expenses (d) Disbursements for charitable purposes (b) Net investment (c) Adjusted net (a) Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books income income (cash basis only) Contributions, gifts, grants, etc., received N/A 14 Check X if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 7,111,551 7,111,551 STATEMENT 2 STATEMENT 3 187,846,558 207,244,917 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 923,851,411, STATEMENT 1 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 4,932,277,970. 7 Capital gain net income (from Part IV, line 2) 765,415,033. Net short-term capital gain Income modifications Gross sales less returns 10a and allowances **b** Less: Cost of goods sold ... c Gross profit or (loss) STATEMENT 4 427,000 -45,960,845 11 Other income Total. Add lines 1 through 11 1,119,236,534 933,810,656. 12 2,735,197. 6,495,222, 3,413,193. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages 50,857,225, 11,832,778, 37,296,953. 36,091,671 2,093,652 21,839,474. 15 Pension plans, employee benefits 16a Legal fees STMT 5 899,715. 185,977. 767,412. Administrative Expenses STMT 6 304,922. 652,109. **b** Accounting fees 118,500. c Other professional fees STMT 7 45,986,130 11,117,236 10,499,736. 17 Interest 4,660 9,558,868. 4,520. Taxes STMT 8 17,203,474 10,068,264, 168,075. 18 Depreciation and depletion 5,789,989 19 3,587,371 1,301,809 2,179,641. Occupancy 20 21 Travel, conferences, and meetings 1,426,137 268,553. 1,042,671. 22 Printing and publications 589,376. 7,772. 516,415. 23 Other expenses STMT 9 97,894,197. 94,737,754. 57,301,266. 24 Total operating and administrative 267,477,276 144,026,360. 135,334,278. expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid 610,169,388 570,006,415. 26 Total expenses and disbursements. 877,646,664 144,026,360 705,340,693. Add lines 24 and 25 27 Subtract line 26 from line 12: 241,589,870 a Excess of revenue over expenses and disbursements b Net investment income (if negative, enter -0-) 789,784,296 N/A c Adjusted net income (if negative, enter -0-)

23501 12-06-22 LHA For Paperwork Reduction Act Notice, see instructions.

Part II Balance Sheets Attached schedules and amounts in the	description	Beginning of year	End of	End of year		
column should be for end-of-year amou	unts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value		
1 Cash - non-interest-bearing		49,739,140.	32,425,706.	32,425,706		
2 Savings and temporary cash investments		361,911,627.	422,258,576.	422,258,576		
	18,789,977.					
Less: allowance for doubtful accounts		298,012,132.	318,789,977.	318,789,977		
4 Pledges receivable	34,474,067.					
Less: allowance for doubtful accounts		34,644,179.	34,474,067.	34,474,067		
5 Grants receivable						
6 Receivables due from officers, directors, trustees, and ot						
disqualified persons						
7 Other notes and loans receivable						
Less: allowance for doubtful accounts						
9 Prepaid expenses and deferred charges 10a Investments - ILS and state government obligations		107,842.	187,483.	187,483		
10a Investments - U.S. and state government obligations		471,764,979.	460,579,067.	460,579,067		
b Investments - corporate stock		2,411,411,529.	2,389,998,961.	2,389,998,961		
c Investments - corporate bonds						
11 Investments - land, buildings, and equipment: basis						
Less: accumulated depreciation	I .	1,165,588.	1,165,588.	6,830,000		
12 Investments - mortgage loans						
13 Investments - other	STMT 14	11,045,232,731.	10,012,179,916.	10,012,179,916		
14 Land, buildings, and equipment; basis	71,635,180.					
Less: accumulated depreciation STMT 15		34,889,813.	32,683,860.	33,558,078		
15 Other assets (describe STATEMEN	т 16	129,001,340.	127,559,535.	125,575,535		
16 Total assets (to be completed by all filers - see the						
instructions. Also, see page 1, item I)		14,837,880,900.	13,832,302,736.	13,836,857,366		
17 Accounts payable and accrued expenses		17,664,677.	25,564,377.			
18 Grants payable		356,769,915.	402,479,803.			
10 Deferred revenue						
20 Loans from officers, directors, trustees, and other disqualified perso	I					
20 Loans from officers, directors, trustees, and other disqualified perso 21 Mortgages and other notes payable 22 Other liabilities (describe STATEMEN)						
22 Other liabilities (describe STATEMEN		558,703,285.	524,458,701.			
-						
23 Total liabilities (add lines 17 through 22)		933,137,877.	952,502,881.			
Foundations that follow FASB ASC 958, check here	X					
മ്പ and complete lines 24, 25, 29, and 30.						
24 Net assets without donor restrictions	L	13,870,098,844.	12,845,325,788.			
25 Net assets with donor restrictions	L	34,644,179.	34,474,067.			
Foundations that do not follow FASB ASC 958, check he	ere					
and complete lines 26 through 30.						
24 Net assets without donor restrictions 25 Net assets with donor restrictions Foundations that do not follow FASB ASC 958, check he and complete lines 26 through 30. 26 Capital stock, trust principal, or current funds	L					
27 Paid-in or capital surplus, or land, bldg., and equipment to 28 Retained earnings, accumulated income, endowment, or 29 Total net assets or fund balances						
29 Total net assets or fund balances	[13,904,743,023.	12,879,799,855.			
ž	Γ					
30 Total liabilities and net assets/fund balances	13,832,302,736.					
Part III Analysis of Changes in Net Assets	or Fund Bal	ances				
			 			
Total net assets or fund balances at beginning of year - Part II,				12 004 742 002		
(must agree with end-of-year figure reported on prior year's re	turn)			13,904,743,023		
Enter amount from Part I, line 27a		241,589,870				
Other increases not included in line 2 (itemize)				95,020,869		
Add lines 1, 2, and 3		ODE ODE	4 TRNM 11	14,241,353,762		
Decreases not included in line 2 (itemize)	. 5) 5	SEE STATEM		1,361,553,907		
Total net assets or fund balances at end of year (line 4 minus li	ine 5) - Part II, coli	umn (b), line 29	6	12,879,799,855		

6 12,879,799,855. Form **990-PF** (2022)

Part IV Capital Gains a	and Losses for Tax on Inv	/estment Ir	ncom	е					
	the kind(s) of property sold (for examarehouse; or common stock, 200 shs.				(b) How a P - Pur D - Dor			quired , yr.)	(d) Date sold (mo., day, yr.)
1a OTHER SECURITY SALES						P			
b JNJ COMMON STOCK SALE						P			
c LIMITED PARTNERSHIP I	NTERESTS					P			_
<u>d</u>									
е									
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost of plus exp					(h) Gair ((e) plus (1	or (loss) f) minus (
a 4,212,268,347.		4	,008,	426,55	9.				203,841,788.
b 26,428,819.				193,06					26,235,756.
c 693,580,804.			158,	243,31	5.				535,337,489.
d									
<u>e</u>									
Complete only for assets showin	ng gain in column (h) and owned by th						(I) Gains (Col.		
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Exce over co	ess of co ol. (j), if				ol. (k), but not Losses (fr		
_a									203,841,788.
b									26,235,756.
С									535,337,489.
<u>d</u>									
<u>e</u>						1			
2 Capital gain net income or (net ca	$ \begin{cases} \text{If gain, also enter} \\ \text{If (loss), enter -0-} \end{cases} $	in Part I, line 7 in Part I, line 7			}				765,415,033.
3 Net short-term capital gain or (los	•								
If gain, also enter in Part I, line 8, Part I, line 8	column (c). See instructions. If (loss), enter -0- in			} 3			N/A	
Part V Excise Tax Bas	sed on Investment Income	e (Section	4940((a), 494	0(b), o	r 4948	- see inst	ructio	าร)
1a Exempt operating foundations	described in section 4940(d)(2), chec	k here	and	enter "N/A	on line	1.			
Date of ruling or determination	letter: (atta	ach copy of lette	er if nec	cessary -	see instr	uctions)	1		10,978,002.
b All other domestic foundations	enter 1.39% (0.0139) of line 27b. Exe	empt foreign org	ganizatio	ons,					
enter 4% (0.04) of Part I, line 1	2, col. (b)								
2 Tax under section 511 (domest	ic section 4947(a)(1) trusts and taxab	ole foundations	only; oth	hers, ente	r -0-) .				0.
									10,978,002.
	tic section 4947(a)(1) trusts and taxa								0.
	me. Subtract line 4 from line 3. If zer	o or less, enter	-0				5		10,978,002.
6 Credits/Payments:					4-				
	nd 2021 overpayment credited to 202		6a		17	,924,93			
	tax withheld at source		6b				0.		
	tension of time to file (Form 8868)		6c			,000,00			
· · · · · · · · · · · · · · · · · · ·	y withheld	· ·	6d				0.		25 024 020
7 Total credits and payments. Ad		V :4 Farran 00							25,924,939.
	ment of estimated tax. Check here								0.
	and 8 is more than 7, enter amount o						40		14,946,937.
• •	than the total of lines 5 and 8, enter the control of the control	uie amount ove				Dofunda			14,946,937.
11 Enter the amount of line 10 to b	pe: Credited to 2023 estimated tax			14,946	, , , , , ,	Refunde	ed 11		000 DE (0000)

	1 990-PF (2022) THE ROBERT WOOD JOHNSON FOUNDATION 22-602939	7		Page 4
Pa	rt VI-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	No
	any political campaign?	1a		Х
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b		Х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities.			
C	Did the foundation file Form 1120-POL for this year?	1c		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. \$ 0. (2) On foundation managers. \$ 0.			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
_	managers. \$0.	_		
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Х
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X	
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	Х	
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	Х	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in the governing instrument?	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	7	Х	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.			
	AZ,AR,CO,DC,FL,GA,IL,KS,MD,MA,MN,NH,NJ,NY,NC,OH,OR,PA,TX,VA,WA,WI,MI,MO,OK			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
	of each state as required by General Instruction G? If "No," attach explanation SEE STATEMENT 19	8b		Х
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
	year 2022 or the tax year beginning in 2022? See the instructions for Part XIII. If "Yes," complete Part XIII	9		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		X
11				
	section 512(b)(13)? If "Yes," attach schedule. See instructions STATEMENT 20 STATEMENT 21	11	Х	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement. See instructions SEE STATEMENT 22 SEE STATEMENT 23	12	Х	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address WWW.RWJF.ORG			
14	The books are in care of WILLIAM ROELL, CFO & TREASURER Telephone no. (609) 627		0	
	Located at 50 COLLEGE ROAD EAST, PRINCETON, NJ ZIP+4 085			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here			
	and enter the amount of tax-exempt interest received or accrued during the year	N.	/A	
16	At any time during calendar year 2022, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16	Х	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign country SEE STATEMENT 18			

Part VI-B	Statements Regarding Activities for Which Form 4720 May Be Required			
File Form	4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a During the	year, did the foundation (either directly or indirectly):			
(1) Engag	e in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		Х
(2) Borrov	v money from, lend money to, or otherwise extend credit to (or accept it from)			
a disq	ualified person?	1a(2)		х
(3) Furnis	h goods, services, or facilities to (or accept them from) a disqualified person?			Х
	mpensation to, or pay or reimburse the expenses of, a disqualified person?			
(5) Transf	er any income or assets to a disqualified person (or make any of either available			
for the	benefit or use of a disqualified person)?	1a(5)		х
	to pay money or property to a government official? (Exception. Check "No"			
if the f	oundation agreed to make a grant to or to employ the official for a period after			
termin	ation of government service, if terminating within 90 days.)	1a(6)	Х	
	ver is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
section 53.	4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		Х
	ns relying on a current notice regarding disaster assistance, check here			
	ndation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
before the	first day of the tax year beginning in 2022?	1d		Х
	ailure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
defined in	section 4942(j)(3) or 4942(j)(5)):			
a At the end	of tax year 2022, did the foundation have any undistributed income (Part XII, lines			
6d and 6e)	for tax year(s) beginning before 2022?	2a		Х
If "Yes," list				
b Are there a	ny years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect			
valuation o	f assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
statement -	see instructions.)	N/A 2b		
c If the provi	sions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	<u> </u>			
3a Did the fou	ndation hold more than a 2% direct or indirect interest in any business enterprise at any time			
during the	year?	3a	Х	
b If "Yes," did	it have excess business holdings in 2022 as a result of (1) any purchase by the foundation or disqualified persons after			
May 26, 19	69; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispo	se		
	acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
	t, to determine if the foundation had excess business holdings in 2022.)			Х
4a Did the fou	ndation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		Х
b Did the fou	ndation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose tha	t E		
had not be	en removed from jeopardy before the first day of the tax year beginning in 2022?	4b		Х

Part VI-B	Statements Regarding Activities for Which F	orm 4720 May Be R	equired _{(contin}	ued)			
5a During the	year, did the foundation pay or incur any amount to:		,	,		Yes	No
-	on propaganda, or otherwise attempt to influence legislation (section	n 4945(e)) ?			5a(1)		Х
	nce the outcome of any specific public election (see section 4955); o						
any vo	oter registration drive?				5a(2)		х
(3) Provid	le a grant to an individual for travel, study, or other similar purposes	?			5a(3)	Х	
	le a grant to an organization other than a charitable, etc., organizatio						
4945(d)(4)(A)? See instructions				5a(4)	Х	
(5) Provid	le for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or fo	or				
the pro	evention of cruelty to children or animals?				5a(5)		Х
b If any answ	ver is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify un	der the exceptions described i	n Regulations				
section 53.4945 or in a current notice regarding disaster assistance? See instructions							
c Organizations relying on a current notice regarding disaster assistance, check here							
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained							
expenditur	e responsibility for the grant?				5d	Х	
	ach the statement required by Regulations section 53.4945-5(d).						
	indation, during the year, receive any funds, directly or indirectly, to						
a personal	benefit contract?				6a		Х
b Did the fou	ındation, during the year, pay premiums, directly or indirectly, on a p	personal benefit contract?			6b		Х
	6b, file Form 8870.						
	e during the tax year, was the foundation a party to a prohibited tax s				7a		X
	d the foundation receive any proceeds or have any net income attribu			N/A	7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or							
	achute payment(s) during the year?	F			8	X	
Part VII	Information About Officers, Directors, Truste Paid Employees, and Contractors	ees, Foundation Mar	nagers, Hignly	CDD CM3.000			
1 List all offic	cers, directors, trustees, and foundation managers and t	heir compensation		SEE STATEM	ENT 2	5	
1 List all office	cers, directors, trustees, and roundation managers and t	(b) Title, and average	(c) Compensation	(d) Contributions to	<u> </u>	(e) Exp	ense
	(a) Name and address	hours per week devoted	(If not paid,	(d) Contributions to employee benefit plan and deferred	(e) Expense account, othe allowances		other
		to position	enter -0-)	compensation	+	alluwa	11068
		-					
SEE STATEM	ENT 24	1	6495222	890712	,	6	786.
			0133222	030711	''	٠,	700.
		1					
		1					
					\vdash		
		†					
		†					
		1					
		1					
2 Compensa	tion of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."	SEE STATEM	ENT 2	6	
() No.	and address of each arralance asid many than \$50,000	(b) Title, and average		(d) Contributions to employee benefit pla	15	(e) Exp	
(a) Nai	me and address of each employee paid more than \$50,000	hours per week devoted to position	(c) Compensation	and deferred compensation	" a	ccount, allowa	
MICHAEL ASW	VAD - 50 COLLEGE ROAD	MD PRIVATE INV					
EAST, PRINC	ETON, NJ 08540	40.00	1,124,013.	96,984	١.		720.
WARREN STOC	K - 50 COLLEGE ROAD EAST,	MD PUBLIC INV					
PRINCETON,	NJ 08540	40.00	1,080,819.	101,610	.		720.
QI FENG LAU	J - 50 COLLEGE ROAD EAST,	MD RISK MANAGEMENT					
PRINCETON,	NJ 08540	40.00	999,647.	100,756	5.		720.
JOSHUA STER	N - 50 COLLEGE ROAD EAST,	DIR PRIVATE INV					
PRINCETON,	NJ 08540	40.00	957,476.	112,784	١.		720.
VANITA GAON	IKAR - 50 COLLEGE ROAD	MD PUBLIC INV					
EAST, PRINCETON, NJ 08540 40.00 941,980. 82,30							720.

286

Total number of other employees paid over \$50,000

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

raid Employees, and Contractors (continued)		
3 Five highest-paid independent contractors for professional services. If none,	enter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
BURNESS COMMUNICATIONS INC		
7910 WOODMONT AVE, BETHESDA, MD 20814-7034	COMMUNICATION CONSULTING	7,194,933.
MCCABE MESSAGE PARTNERS LLC - 1825		
CONNECTICUT AVE NW SUITE 300, WASHINGTON, DC	COMMUNICATION CONSULTING	2,917,263.
MATHEMATICA INC	MARKET RESEARCH & POLLING	
600 ALEXANDER PARK, PRINCETON, NJ 08543-2393	SERVICES	2,262,634.
METROPOLITAN GROUP LLC		
733 SW OAK STREET, PORTLAND, OR 97205	COMMUNICATION CONSULTING	2,149,466.
BETTYANDSMITH LLC - 1818 N STREET NW, SUITE		
515, WASHINGTON, DC 20036	COMMUNICATION CONSULTING	2,039,223.
Total number of others receiving over \$50,000 for professional services	'	294
Part VIII-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevan	t statistical information such as the	
number of organizations and other beneficiaries served, conferences convened, research paper		Expenses
1 GENERAL OUTREACH AND SUPPORT: SHARE RESEARCH FINDINGS,		
SUPPORT POLICY AND COMMUNICATIONS ACTIVITIES THAT IMPROVE		
THE HEALTH AND WELLBEING OF EVERYONE IN AMERICA.		8,283,739.
2 RESEARCH, EVALUATION, LEARNING: PROGRAMS THAT IDENTIFY THE		, ,
ROOT CAUSES OF HEALTH DISPARITIES AND POTENTIAL SOLUTIONS TO		
IMPROVE HEALTH, EQUITY, AND WELLBEING.		7,904,287.
3 HEALTHY CHILDREN AND FAMILIES: PROGRAMS THAT ENSURE FAMILIES		, ,
HAVE THE RESOURCES NEEDED TO FOSTER HEALTHY DEVELOPMENT AND		
RAISE THRIVING CHILDREN.		6,843,532.
4 OTHER ACTIVITIES: FUND AND SHARE EVIDENCE-BASED, NONPARTISAN		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
REPORTS THAT INFORM HEALTH AND HEALTH EQUITY POLICIES AT ALL		
LEVELS OF GOVERNMENT AND IN COMMUNITIES.		26,748,092.
Part VIII-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax y	ear on lines 1 and 2.	Amount
1	541 511 MIGG 1 4114 <u>21</u>	711104111
'		
SEE STATEMENT 27		7,500,000.
2		.,,
SEE STATEMENT 28		2,500,000.
All other program-related investments. See instructions.		
3 FEDERATION OF APPALACHIAN HOUSING INC GRANTID 80186,		
NATIONAL HOUSING TRUST COMMUNITY DEVELOPMENT FUND GRANTID		
78396, SUPPORTIVE HOUSING SOLUTIONS FUND GRANTID 77298,		
NATIONAL COMMUNITY RENAISSANCE OF CALIFORNIA FUND GRANTID		
78369, AND PRI EQUITY INVESTMENT CAP CALLS GRANT ID'S 79772,		
79877, 80266	-	5,584,315.
		
Total. Add lines 1 through 3		15,584,315.

Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.) Part IX Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes; a Average monthly fair market value of securities 13,246,840,945. 1a 1b 490,674,335. **b** Average of monthly cash balances 6,830,000. c Fair market value of all other assets (see instructions) 1c 13,744,345,280. d Total (add lines 1a, b, and c) 1d Reduction claimed for blockage or other factors reported on lines 1a and Acquisition indebtedness applicable to line 1 assets 2 2 13,744,345,280. Subtract line 2 from line 1d 3 3 Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions) 206,165,179. 4 Net value of noncharitable-use assets. Subtract line 4 from line 3 13,538,180,101. 676,909,005. Minimum investment return. Enter 5% (0.05) of line 5 Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.) 676,909,005. Minimum investment return from Part IX, line 6 10,978,002. Tax on investment income for 2022 from Part V, line 5 2a Income tax for 2022. (This does not include the tax from Part V.) **2b** 11,089,577. C Add lines 2a and 2b 2c Distributable amount before adjustments. Subtract line 2c from line 1 665,819,428. 3 Recoveries of amounts treated as qualifying distributions 4 11,846,534. 677,665,962. 5 Add lines 3 and 4 5 Deduction from distributable amount (see instructions) 6 6 677,665,962. Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1 Part XI Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes: a Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 705,340,693. 1a **b** Program-related investments - total from Part VIII-B 15,584,315. 1b Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes 3,848,530. 2 Amounts set aside for specific charitable projects that satisfy the: Suitability test (prior IRS approval required) 3a Cash distribution test (attach the required schedule) 3b 724,773,538. Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2021	(c) 2021	(d) 2022
1 Distributable amount for 2022 from Part X,	55,745	round prior to 2021	2021	
line 7				677,665,962.
2 Undistributed income, if any, as of the end of 2022:				
a Enter amount for 2021 only			0.	
b Total for prior years:				
		0.		
3 Excess distributions carryover, if any, to 2022:				
a From 2017				
b From 2018				
c From 2019				
d From 2020 72,499,667.				
e From 2021 37,071,739.				
f Total of lines 3a through e	109,571,406.			
4 Qualifying distributions for 2022 from				
Part XI, line 4: \$ 724,773,538.				
a Applied to 2021, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			677 665 060
d Applied to 2022 distributable amount	45 105 556			677,665,962.
e Remaining amount distributed out of corpus	47,107,576.			
Excess distributions carryover applied to 2022 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	156,678,982.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which				
the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2021. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2022. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2023				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election	0.			
may be required - see instructions)	<u> </u>			
8 Excess distributions carryover from 2017	0.			
not applied on line 5 or line 7	0.			
Subtract lines 7 and 8 from line 6a	156,678,982.			
10 Analysis of line 9:				
a Excess from 2018				
b Excess from 2019				
c Excess from 2020 72,499,667.				
d Excess from 2021 37,071,739.				
e Excess from 2022 47,107,576.				

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Part XIII Private Operating Fo	oundations (see in	nstructions and Part VI-	A, question 9)	N/A		
1 a If the foundation has received a ruling or	determination letter tha	at it is a private operating				
foundation, and the ruling is effective for	2022, enter the date of	the ruling				
b Check box to indicate whether the found	ation is a private operati	ng foundation described in	n section	4942(j)(3) or 49)42(j)(5)	
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years			
income from Part I or the minimum	(a) 2022	(b) 2021	(c) 2020	(d) 2019	(e) Total	
investment return from Part IX for						
each year listed						
b 85% (0.85) of line 2a						
c Qualifying distributions from Part XI,						
line 4, for each year listed						
d Amounts included in line 2c not						
used directly for active conduct of						
exempt activities						
e Qualifying distributions made directly						
for active conduct of exempt activities.						
Subtract line 2d from line 2c						
3 Complete 3a, b, or c for the alternative test relied upon:						
a "Assets" alternative test - enter:						
(1) Value of all assets						
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)						
b "Endowment" alternative test - enter						
2/3 of minimum investment return shown in Part IX, line 6, for each year listed						
c "Support" alternative test - enter:						
(1) Total support other than gross						
investment income (interest,						
dividends, rents, payments on securities loans (section						
512(a)(5)), or royalties)						
(2) Support from general public						
and 5 or more exempt organizations as provided in						
section 4942(j)(3)(B)(iii)						
(3) Largest amount of support from						
an exempt organization						
(4) Gross investment income						
Part XIV Supplementary Info			f the foundation	had \$5,000 or mor	e in assets	
at any time during th	ne year-see instr	ructions.)				
1 Information Regarding Foundation	ո Managers։					
a List any managers of the foundation who			ibutions received by the	foundation before the clos	e of any tax	
year (but only if they have contributed m	ore than \$5,000). (See s	section 507(a)(2).)				
NONE						
b List any managers of the foundation who			or an equally large portion	on of the ownership of a pa	rtnership or	
other entity) of which the foundation has	a 10% or greater intere	SI.				
NONE						
2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:						
Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If						
the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. a The name, address, and telephone number or email address of the person to whom applications should be addressed: SEE STATEMENT 30						
a The name, address, and telephone numb	er or email address of the	he person to whom applica	ations should be address	sed: SEE STATEM	ENT 30	
SEE STATEMENT 29	SEE STATEMENT 29					
b The form in which applications should be	e submitted and informa	ation and materials they sh	ould include:			
c Any submission deadlines:						
d Any restrictions or limitations on awards	, such as by geographic	cal areas, charitable fields,	kinds of institutions, or	other factors:		

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Cappionionally information	(continuea)			
3 Grants and Contributions Paid During the Yea	ar or Approved for Future F	ayment		
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient	Contribution	7 6
a Paid during the year				
Total SEE CONTINU	JATION SHEET(S)			570,006,415.
b Approved for future payment	· · · · · · · · · · · · · · · · · · ·		- Ou	, , , , , , , , , , , , , , , , , , , ,
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	IAMTON GUEEN/G\			270 000 161
Total SEE CONTINU	JATION SHEET(S)		3b	270,098,161.

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated	business income		ded by section 512, 513, or 514	(e)	
1 Program service revenue:	(a) Business code	(b) Amount	(C) Exclu- sion code	(d) Amount	Related or exempt function income	
	Code		Code			
a b	_					
c						
a						
e						
g Fees and contracts from government agencies	_					
2 Membership dues and assessments						
2 Interact on cavings and temperaty each						
investments			14	7,111,551.		
investments	525990	1,531,480.	14	186,315,078.		
5 Net rental income or (loss) from real estate:				, ,		
a Debt-financed property						
b Not debt-financed property						
6 Net rental income or (loss) from personal						
property						
7 Other investment income			01	427,000.		
8 Gain or (loss) from sales of assets other						
than inventory	525990	77,019,217.	18	846,832,194.		
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a						
b						
C						
d						
e						
12 Subtotal. Add columns (b), (d), and (e)		78,550,697.		1,040,685,823.	0.	
13 Total. Add line 12, columns (b), (d), and (e)				13	1,119,236,520.	
(See worksheet in line 13 instructions to verify calculations.						

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No.	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).					

01111 000 1 1 (E	<u></u>	
Part XVI	Information Regarding Transfers to and Transactions and Relationships	With Noncharitable
-	Exempt Organizations	

		Exempt Organ	124110113								
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c)						ion 501(c)		Yes	No	
	(other than section 501(c)(3) organizations) or in section 527, relating to political organizations?										
a	Transfers from the reporting foundation to a noncharitable exempt organization of:										
									Х		
								1a(2)		X	
b	Other transactions:										
	(1) Sale	Sales of assets to a noncharitable exempt organization						1b(1)		X	
		2) Purchases of assets from a noncharitable exempt organization								X	
	(3) Rental of facilities, equipment, or other assets(4) Reimbursement arrangements									X	
										X	
	(5) Loans or loan guarantees									X	
	(6) Performance of services or membership or fundraising solicitations									X	
		haring of facilities, equipment, mailing lists, other assets, or paid employees								Х	
đ		•		" complete the following schedule. Column (b) should always show the fair market value of the goods, other assets,							
	or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received.										
(a)ı	ine no.	(b) Amount involved			e exempt organization	(d) Description	of transfers, transactio	no, and abaring arr	naomon		
\1 \1	ine no.	` '	NATL COUNCL ST			SEE STATE		ns, and snamy and	angemen		
11			NATE COOKERS A		AGNC 15	SEE SIMIL	31				
11		,			LVSTS						
11	67,500.NATL FED MUNICIPAL ANALYSTS 375,000.MISSOURI FDN FOR HEALTH										
11 1	40,000. GREATER GREATER WASHINGTON										
11		· · · · · · · · · · · · · · · · · · ·	AMERICAN HOSP								
	010,150,10011100111001										
2a	Is the fou	undation directly or indirect	tly affiliated with, or r	elated to, one	or more tax-exempt organi	zations described					
								Yes	Х	No	
b	in section 501(c) (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule.										
	•	(a) Name of org					(c) Description of relationship				
		N/A									
	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the b and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer							May the IRS of			
Si	gn	TAXPAYER COPY						return with the shown below	e prepare ? See ins	er str.	
П					CFO & TREAS		URER	_ X Yes		No	
	Sig	Signature of officer or trustee			Date	Title		<u> </u>			
				Preparer's signature Date		Date	Check if	PTIN			
Da	اما					11.3.23	self- employed				
Paid Preparer Use Only		DANIEL ROMANO			11.3.		1	P00504182			
		Firm's name GRANT THORNTON LLP					Firm's EIN 36	5-6055558			
		Firm's address 757 MULDD AVENUE 2DD BLOOD					1				
		Firm's address 757 THIRD AVENUE, 3RD FLOOR NEW YORK, NY 10017-2013					Dh	E00 0100			
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