Form **990-PF**

Return of Private Foundation

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990PF for instructions and the latest information.

2020
Open to Public Inspection

		lendar year 2020 or tax year beginning			, 2020	, and endin	_		, 20
		foundation	T 037				A	Employer identific	
_		ROBERT WOOD JOHNSON FOUNDAT				I		22-602939	
Nι	ımber	and street (or P.O. box number if mail is not delivered	to street a	ddress)		Room/suite	B Telephone num		er (see instructions)
	F0 .							(600) 60	7 (000
		COLLEGE ROAD EAST own, state or province, country, and ZIP or foreign pos	tal aada					(609) 62	7-6000
Ci	ty or to	own, state or province, country, and zir or loreign pos	iai code				c	If exemption applica	tion is
	DD TI	NCETON, NJ 08540						pending, check here	
_		ck all that apply: Initial return		Initial return	of a former r	ublic charit			
J	CHC	Final return		Amended ret		Jublic Criant	י ס	 Foreign organizati Foreign organizati 	
		Address change		Name change				85% test, check h	ere and attach
Н	Che	ck type of organization: X Section 501	(c)(3) e					computation .	
Γ	_	ection 4947(a)(1) nonexempt charitable trust	. —	ther taxable pr		tion	E	If private foundation under section 507(b)	
Ť				method: Ca			٦,		in a 60-month termination
			Other (s				'		(1)(B), check here
			-	(d), must be on ca	ash basis.)				,
F	art l	Analysis of Revenue and Expenses (The	(a)	Revenue and	# N. N. / .				(d) Disbursements
		total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in		xpenses per	(b) Net inve incon		(C)	Adjusted net income	for charitable purposes
_		column (a) (see instructions).)		books					(cash basis only)
	1	Contributions, gifts, grants, etc., received (attach schedule)							
	2	Check X if the foundation is not required to attach Sch. B		1 0 4 5 0 1 0	7 0 4	E 010			
	3	Interest on savings and temporary cash investments.	1.0	1,047,012.	-	7,012.			
	4	Dividends and interest from securities	12	21,889,541.	169,20	9,877.			
	5a	Gross rents							
_	b	Net rental income or (loss)	6.0	0,727,379.					
ne	6a b	Net gain or (loss) from sale of assets not on line 10 Gross sales price for all 3,629,870,178.		10,727,379.					
Revenue	~	assets on line oa	•		615,01	F 226			
Re	7	Capital gain net income (from Part IV, line 2)			013,01	5,220.			
	8	Net short-term capital gain							
	9 10a	Income modifications							
		and allowances							
	l	Less: Cost of goods sold Gross profit or (loss) (attach schedule)							
	11	Other income (attach schedule) ATCH 1		4,608,288.	68,93	2,634.			
	12	Total. Add lines 1 through 11		8,272,220.	854,20	4,749.		0.	
	13	Compensation of officers, directors, trustees, etc.		5,604,272.	-	0,585.			3,695,076
es	14	Other employee salaries and wages	3	7,185,054.	5,35	1,837.			30,599,138
èns	15	Pension plans, employee benefits	3	5,570,698.		1,654.			19,584,055
ă	16a	Legal fees (attach schedule) ATCH 2		454,584.		4,971.			305,915
Ę	b	Accounting fees (attach schedule)ATCH 3		560,430.		2,000.			268,620
ţį	15 16a b c 17 18 19 20 21	Other professional fees (attach schedule) [4]	4	1,563,628.		0,969.			5,863,126
trai	17	Interest		28,979.		4,956.			27,559
nisi	18	Taxes (attach schedule) (see instructions)[5].		0,826,553.	6,66	7,450.			160,352
Ē	19	Depreciation (attach schedule) and depletion		5,091,139.	1 11	1,454.			1 057 007
Ad	20	Occupancy		2,947,250. 505,316.		0,837.			1,857,897
٦	21	Travel, conferences, and meetings		405,788.	3	4,700.			401,141
a	22	Printing and publications	<u> </u>	6,051,445.	87 63	8,151.			49,787,079
ing	23 24 25	Other expenses (attach schedule) ATCH 6		·, · · · · · · · · · · · · · · · · · ·	07,03	· , ± J ± •			17,101,013
rat	24	Total operating and administrative expenses		6,795,136.	124,50	9,564.			112,997,429
ğ	3F	Add lines 13 through 23		2,598,582.		- ,			531,952,564
J	25 26	Contributions, gifts, grants paid	0.1	9,393,718.	124,50	9,564.		0.	644,949,993
_	27	Subtract line 26 from line 12:			, , , ,	,			, , , , , , ,
		Excess of revenue over expenses and disbursements	_9	1,121,498.					
		Net investment income (if negative, enter -0-)			729,69	5,185.			
		Adjusted net income (if negative, enter -0-).						0.	
_									

Pa	rt II		ached schedules and amounts in the	Beginning of year	E	End o	f year
		des	cription column should be for end-of-year bunts only. (See instructions.)	(a) Book Value	(b) Book Value		(c) Fair Market Value
	1			32,159,636.	26,492,0	71.	26,492,071
		Savings and temporary cash		321,210,954.	355,775,83	11.	355,775,811
		Accounts receivable	12,604,111.				
		Less: allowance for doubtful	accounts >	41,732,757.	12,604,1	11.	12,604,111
		Pledges receivable ▶	21 401 000				
			accounts ►	28,971,628.	31,401,7	28.	31,401,728
			ers. directors. trustees. and other				
			schedule) (see instructions)				
			vable (attach schedule) ▶				
			accounts >				
ts							
ssets			red charges	54,315.	158,2	25.	158,225
			vernment obligations (attach schedule)[7]	504,481,107.	316,378,00	67.	316,378,067
			ck (attach schedule) ATCH 8	2,601,804,768.	2,486,769,35	57.	2,486,769,357
			ids (attach schedule) ATCH 9		104,944,89	96.	104,944,896
	11	Investments - land, buildings,	▶ 1,165,588.				
		and equipment: basis Less: accumulated depreciation	•	1,165,588.	1,165,5	88.	6,830,000
		(attach schedule) Investments - mortgage loan					
	13	Investments - mortgage loan	schedule) ATCH 10	8,136,365,348.	9,809,022,63	15.	9,809,022,615
	14	Land, buildings, and equipment: basis	▶ 69,251,648.				
		Less: accumulated depreciation		35,864,487.	33,783,6	23.	33,783,623
	15	(attach schedule) Other assets (describe ▶	ATCH 11	207,776,112.	41,702,4		41,702,479
			npleted by all filers - see the				
			1, item I)	11,911,586,700.	13,220,198,5	71.	13,225,862,983
一.			ied expenses	16,529,387.	15,726,2	71.	
				250,029,532.	322,860,1	52.	
		• •					
-≚			ustees, and other disqualified persons				
<u> </u>			payable (attach schedule)				
ز∣ٽ		Other liabilities (describe		346,922,556.	294,891,2	78.	
		(
:	23	Total liabilities (add lines 17	through 22)	613,481,475.	633,477,70	01.	
S		Foundations that follow FA	ASB ASC 958, check here				
nces		and complete lines 24, 25,	29, and 30.				
<u>a</u>	24	Net assets without donor re	strictions	11,269,133,597.	12,555,319,14	42.	
Fund Balar	25		ctions	28,971,628.	31,401,7	28.	
힏		Foundations that do not follow	FASB ASC 958, check here				
♬		and complete lines 26 through	30.				
<u>o</u>	26	Capital stock, trust principal	, or current funds				
			l, bldg., and equipment fund				
(D)		Retained earnings, accumulated	d income, endowment, or other funds				
YS :	29	Total net assets or fund bal	lances (see instructions)	11,298,105,225.	12,586,720,8	70.	
<u>e</u>	30	Total liabilities and ne	et assets/fund balances (see				
		instructions)		11,911,586,700.	13,220,198,5	71.	
Pa	ırt II	Analysis of Change	s in Net Assets or Fund Bala	nces			
1	Tota	I net assets or fund bala	nces at beginning of year - Part	II, column (a), line 29 (must agree with		
	end-	of-year figure reported o	n prior year's return)			1	11,298,105,225
2	Ente	r amount from Part I, line	27a			2	-91,121,498
3	Othe	er increases not included	in line 2 (itemize) ▶ ATCH 13			3	1,391,336,145
						4	12,598,319,872
		reases not included in line				5	11,599,002
6	Tota	I net assets or fund balar	nces at end of year (line 4 minus	line 5) - Part II, column (b), line 29	6	12,586,720,870.

Pa	rt IV Capital Gains	s and Losses for Tax on Inve	estment Income			r age o	
	(a) List and de 2-story b	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)			
1 a	SEE PART IV SCHE						
b							
c	:						
d							
<u>e</u>	!						
	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo: ((e) plus (f) minu		
a							
b							
c	;						
d							
e							
	Complete only for assets s	showing gain in column (h) and owned	by the foundation on 12/31/69.		Gains (Col. (h) ga		
	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	col.	(k), but not less the Losses (from columns)		
a	1						
b							
c	;						
d							
е)						
2	Capital gain net income	or (not canital loss)	ain, also enter in Part I, line 7 bss), enter -0- in Part I, line 7	2	615,015,226.		
3	Net short-term capital of	gain or (loss) as defined in sections					
	If gain, also enter in F	Part I, line 8, column (c). See ins	tructions. If (loss), enter -0- in				
	Part I, line 8		<u> </u>	3		0.	
Pa	rt V Qualification	Under Section 4940(e) for Red	duced Tax on Net Investment li	ncome			
1	Reserved	SECTION 4940(e) REPEALED ON I	DECEMBER 20, 2019 - DO NOT CO	OMPLETE	<u>.</u>		
	(a)	(b)	(c)		(d)		
	Reserved	Reserved	Reserved		Reserved		
	Reserved						
	Reserved						
	Reserved						
	Reserved						
	Reserved						
2	Reserved			2			
3	Reserved			3			
4	Reserved			4			
5	Reserved			5			
6	Reserved			6			
7	Reserved			7			
8				8			
ō	Reserved			0			

Form **990-PF** (2020)

JSA 0E1430 1.000

Form :	990-PF (2020) THE ROBERT WOOD JOHNSON FOUNDATION 22-602	9 <u>3</u> 97	P	Page 4
Par	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instruction	ns)		
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.			
	Date of ruling or determination letter: (attach copy of letter if necessary - see instructions)			
b	Reserved	10,1	42,7	763.
С	All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations, enter 4% of			
	Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)			
3	Add lines 1 and 2	10,1	42,7	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	10 1	40. 5	0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	10,1	42,7	63.
6	Credits/Payments:			
а	2020 estimated tax payments and 2019 overpayment credited to 2020 6a 9,787,975.			
b	Exempt foreign organizations - tax withheld at source			
C	Tax paid with application for extension of time to like (1 cm) dodo)			
d	Backup withholding erroneously withheld	14 5	787,9	75
7	Total credits and payments. Add lines 6a through 6d	11,	01,5	773.
8	Enter any periodic for and or payment or estimated tax. Sheek here			
9	Tax data in the total of miles of and of the more diam miles, cited announced to	4 6	545,2	12
10 11	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid Enter the amount of line 10 to be: Credited to 2021 estimated tax 4,645,212. Refunded 11	- / -	713,2	
	t VII-A Statements Regarding Activities			
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it		Yes	No
ıa	participate or intervene in any political campaign?	1a	103	Х
h	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the			
-	instructions for the definition	1b		Х
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
	published or distributed by the foundation in connection with the activities.			
С	Did the foundation file Form 1120-POL for this year?	1c		Х
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:			
	(1) On the foundation. \blacktriangleright \$ 0 . (2) On foundation managers. \blacktriangleright \$			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed			
	on foundation managers. > \$			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If "Yes," attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles			
	of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		Х
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	Х	
b	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	X	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
	If "Yes," attach the statement required by General Instruction T.			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that		7.7	
	conflict with the state law remain in the governing instrument?	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	7	X	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions.			
	ATTACHMENT 15			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General		Х	
_	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	Λ	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
	4942(j)(5) for calendar year 2020 or the tax year beginning in 2020? See the instructions for Part XIV. If "Yes,"			Х
	complete Part XIV	9		- 25
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their	10		Х
	names and addresses	10		

Pai	t VI-A Statements Regarding Activities (continued)			
			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
	meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions. ATCH 16 ATCH 17	11	Х	
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			
	person had advisory privileges? If "Yes," attach statement. See instructions. ATCH 18 ATCH 19	12	X	
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address WWW.RWJF.ORG	13	Х	
	Website address ► WWW.RWJF.ORG The books are in care of ► WILLIAM ROELL, CFO/TREASURER Telephone no. ► (609)627	7-600	0.0	
14	Located at \triangleright 50 COLLEGE ROAD EAST PRINCETON, NJ ZIP+4 \triangleright 08540			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here			П
13	and enter the amount of tax-exempt interest received or accrued during the year		–	
16	At any time during calendar year 2020, did the foundation have an interest in or a signature or other authority		Yes	No
	over a bank, securities, or other financial account in a foreign country?	16	Х	
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of			
	the foreign country ▶ ATCH 20			
Pai	rt VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year, did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?			
	(c) running goods, services, or running a disqualified persons.			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available for			
	the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the			
	foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in			
	Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		X
	Organizations relying on a current notice regarding disaster assistance, check here			
С	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			
	were not corrected before the first day of the tax year beginning in 2020?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2020, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2020?			
	6d and 6e) for tax year(s) beginning before 2020?			
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)			
_	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to			
	all years listed, answer "No" and attach statement - see instructions.)	2b		
С	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
	>			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			
	at any time during the year?			
b	olf "Yes," did it have excess business holdings in 2020 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of			
	the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the	3b		Х
4~	foundation had excess business holdings in 2020.) Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its	Ŧu.		
	charitable nurnose that had not been removed from jeonardy before the first day of the tax year beginning in 20202	4h		х

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Pa	t VII-B	Statements Regarding Activities	for Which Form	4720 May Be Red	uirea (conti	nuea)			
5a	During the	year, did the foundation pay or incur any amo	ount to:					Yes	No
	(1) Carry (on propaganda, or otherwise attempt to influe	ence legislation (sectio	n 4945(e))?	Yes	X No			
	(2) Influen	ce the outcome of any specific public ele	ection (see section 4	1955); or to carry or	١,				
	directly	or indirectly, any voter registration drive?			Yes	X No			
	(3) Provide	e a grant to an individual for travel, study, or c	ther similar purposes?		_ X Yes	No			
	(4) Provide	e a grant to an organization other than a	charitable, etc., org	anization described i					
		4945(d)(4)(A)? See instructions				No			
	(5) Provide	e for any purpose other than religious, ch	naritable, scientific, I	iterary, or educationa	al				
	purpos	es, or for the prevention of cruelty to children	or animals?		_ Yes	X No			
b		swer is "Yes" to 5a(1)-(5), did any of the							
	Regulations	s section 53.4945 or in a current notice regar	ding disaster assistan	ce? See instructions.			5b		X
	Organizatio	ons relying on a current notice regarding disa	ster assistance, check	here		▶∟			
С		wer is "Yes" to question 5a(4), does the		•					
	because it	maintained expenditure responsibility for the	grant?		. X Yes	No			
	If "Yes," at	tach the statement required by Regulations s	ection 53.4945-5(d).	ATCH 21					
6a	Did the fo	oundation, during the year, receive any fur	ids, directly or indire	ectly, to pay premiur	ns				
		nal benefit contract?				X No			
b	Did the fou	indation, during the year, pay premiums, dire	ectly or indirectly, on a	personal benefit contra	nct?		6b		X
		6b, file Form 8870.							
7a		e during the tax year, was the foundation a p				X No			
b		d the foundation receive any proceeds or ha	•		on?		7b		
8		dation subject to the section 4960 tax on pay	` '			<u> </u>			
Б-		on or excess parachute payment(s) during the nformation About Officers, Directo	year?	ndation Managore	X Yes	No lid Empl	0)/006		
Pa		and Contractors		_		-	oyees,		
1	List all off	icers, directors, trustees, and foundat	ion managers and	their compensation					
		(a) Name and address	(b) Title, and average hours per week	(c) Compensation (If not paid,	(d) Contribution	fit plans	(e) Expense other all	se accou	unt, es
			devoted to position	enter -0-)	and deferred com	pensation			
ATC:	H 22			5,604,272.	1,371	.805.		46,9	988.
					,,	,		,-	
2	Compensa	ation of five highest-paid employees	(other than thos	se included on line	e 1 - see ir	nstruction	ns). If n	one,	enter
	"NONE."								
(a)	Name and ad	dress of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributi employee be	enefit	(e) Expens	se accou	unt,
(α)	rianic and ac	raress of each employee paid more than \$60,000	devoted to position	(c) Compensation	plans and de compensat		other all	owance	es
					-				
ATC:	I 23			3,825,827.	486	,217.		28,8	377.
		other employees paid over \$50,000	· · · · · · · · · · · · · · · · · · ·		•				275

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3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE	."
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
ATCH 24	16,117,471
AICH 24	10,117,471
Total number of others receiving over \$50,000 for professional services ▶	252
Part IX-A Summary of Direct Charitable Activities	202
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 RESEARCH, EVALUATION, LEARNING: PROGRAMS THAT HELP IDENTIFY	
THE ROOT CAUSES OF HEALTH DISPARITIES IN AMERICA, AND POTEN-	
IAL SOLUTIONS TO IMPROVE HEALTH, EQUITY, AND WELL-BEING.	8,117,376.
2 GENERAL OUTREACH AND SUPPORT: SYNTHESIZE AND SHARE RESEARCH	
FINDINGS, SUPPORT POLICY AND COMMUNICATIONS ACTIVITIES THAT	
IMPROVE THE HEALTH AND WELL-BEING OF EVERYONE IN AMERICA.	6,459,392.
HEALTHY CHILDREN AND FAMILIES: PROGRAMS AND COMMUNICATIONS EFFORTS THAT ENSURE ALL FAMILIES HAVE THE RESOURCES THEY NE-	
ED TO FOSTER HEALTHY DEVELOPMENT & RAISE THRIVING CHILDREN.	6,422,216.
4 OTHER ACTIVITIES: FUND AND SHARE EVIDENCE-BASED, NONPARTISAN	0,122,210.
REPORTS AND ANALYSES THAT HELP SHAPE HEALTH AND HEALTH EQU-	
ITY POLICIES AT ALL LEVELS OF GOVERNMENT AND IN COMMUNITIES.	22,918,616.
Part IX-B Summary of Program-Related Investments (see instructions)	
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 SUPPORTIVE HOUSING SOLUTIONS FUND (GRANT ID 69254) -	
SUPPORTING THE CORPORATION FOR SUPPORTIVE HOUSING IN	
LAUNCHING THE NATIONAL SUPPORTIVE HOUSING LOAN FUND	2,250,000.
2	
All other program-related investments. See instructions.	
NONE	
NONE	
Total. Add lines 1 through 3	2,250,000

Par	Minimum Investment Return (All domestic foundations must complete this part. Fore see instructions.)	ign fo	oundations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	11,215,846,487.
b	Average of monthly cash balances	1b	362,708,118.
	Fair market value of all other assets (see instructions).	1c	6,830,000.
d	Total (add lines 1a, b, and c)	1d	11,585,384,605.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)		
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d	3	11,585,384,605.
4	Cash deemed held for charitable activities. Enter 1 1/2 % of line 3 (for greater amount, see		
	instructions)	4	173,780,769.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	11,411,603,836.
6	Minimum investment return. Enter 5% of line 5	6	570,580,192.
Par	TXI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating and certain foreign organizations, check here ▶ and do not complete this part.)	g foun	dations
1	Minimum investment return from Part X, line 6	1	570,580,192.
	Tax on investment income for 2020 from Part VI, line 5		
	Income tax for 2020. (This does not include the tax from Part VI.) 2b		
	Add lines 2a and 2b	2c	10,142,763.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	560,437,429.
4	Recoveries of amounts treated as qualifying distributions	4	9,805,081.
5	Add lines 3 and 4	5	570,242,510.
6	Deduction from distributable amount (see instructions)	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII,		
	line 1	7	570,242,510.
Par	t XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	644,949,993.
b	Program-related investments - total from Part IX-B	1b	2,250,000.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.,		
	purposes	2	2,731,050.
3	Amounts set aside for specific charitable projects that satisfy the:		
а	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	649,931,043.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.		
	Enter 1% of Part I, line 27b. See instructions	5	0.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	649,931,043.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when ca	alculat	ing whether the foundation

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qualifies for the section 4940(e) reduction of tax in those years.

Pa	rt XIII Undistributed Income (see instr	uctions)			
	5:	(a) Corpus	(b) Years prior to 2019	(c) 2019	(d) 2020
1	Distributable amount for 2020 from Part XI,	36,pac	rould prior to 2010	2010	570,242,510.
•	Undistributed income, if any, as of the end of 2020:				37072127310.
	Enter amount for 2019 only			7,188,866.	
	o Total for prior years: 20 18 ,20 17 ,20 16			, , = 00 , 0000	
	Excess distributions carryover, if any, to 2020:				
	From 2015				
	From 2016				
	From 2017				
	From 2018				
	From 2019				
	Total of lines 3a through e	0.			
4	Qualifying distributions for 2020 from Part XII,				
	line 4: ▶ \$649,931,043.			7 100 066	
а	Applied to 2019, but not more than line 2a			7,188,866.	
b	Applied to undistributed income of prior years (Election required - see instructions)				
c	Treated as distributions out of corpus (Election required - see instructions)				
d	Applied to 2020 distributable amount				570,242,510.
е	Remaining amount distributed out of corpus	72,499,667.			
5	Excess distributions carryover applied to 2020 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6	Enter the net total of each column as indicated below:				
а	Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	72,499,667.			
	Prior years' undistributed income. Subtract				
	line 4b from line 2b.				
C	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d	Subtract line 6c from line 6b. Taxable				
	amount - see instructions Undistributed income for 2019. Subtract line				
е	4a from line 2a. Taxable amount - see instructions				
f	Undistributed income for 2020. Subtract lines 4d and 5 from line 1. This amount must be				
	distributed in 2021				
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section $170(b)(1)(F)$ or $4942(g)(3)$ (Election may be				
	required - see instructions)				
8	Excess distributions carryover from 2015 not applied on line 5 or line 7 (see instructions)				
9	Excess distributions carryover to 2021. Subtract lines 7 and 8 from line 6a	72,499,667.			
10	Analysis of line 9:				
	Excess from 2016				
	Excess from 2017				
c	Excess from 2018				
d	Excess from 2019				
_	Evens from 2020 72,499,667.				

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Рa	rt XIV Private Ope	erating Foundations	(see instructions ar	nd Part VII-A, question	on 9) 1	NOT APPLICABLE
1 a	If the foundation has	received a ruling or d	etermination letter that	it is a private opera	ating	
	foundation, and the ruling	g is effective for 2020, e	nter the date of the ruling		▶	
b	Check box to indicate v	whether the foundation	is a private operating f	oundation described in	section 4942(j)	(3) or 4942(j)(5)
2 a	Enter the lesser of the ad-	Tax year		Prior 3 years		(e) Total
	justed net income from Part	(a) 2020	(b) 2019	(c) 2018	(d) 2017	(0) 10
	I or the minimum investment return from Part X for each					
	year listed					
b	85% of line 2a					
С	Qualifying distributions from Part					
	XII, line 4, for each year listed					
d	Amounts included in line 2c not used directly for active conduct of exempt activities					
е	Qualifying distributions made directly for active conduct of					
	exempt activities. Subtract line					
3	2d from line 2c Complete 3a, b, or c for the					
	alternative test relied upon: • •					
а	"Assets" alternative test - enter:					
	(1) Value of all assets(2) Value of assets qualifying under section					
h	4942(j)(3)(B)(i) "Endowment" alternative test-					
	enter 2/3 of minimum invest-					
	ment return shown in Part X,					
	line 6, for each year listed "Support" alternative test - enter:					
·	(1) Total support other than					
	gross investment income					
	(interest, dividends, rents, payments on securities					
	loans (section 512(a)(5)),					
	or royalties) (2) Support from general					
	public and 5 or more					
	exempt organizations as provided in section 4942					
	(j)(3)(B)(iii) (3) Largest amount of sup-					
	port from an exempt organization					
	(4) Gross investment income					
Pa	rt XV Supplemer any time d	ntary Information (0 uring the year - see	Complete this part instructions.)	only if the founda	ition had \$5,000 o	r more in assets at
1	Information Regarding	g Foundation Manage	rs:			
а	List any managers of					ed by the foundation
	before the close of any	tax year (but only if th	ey have contributed n	nore than \$5,000). (Se	ee section 507(d)(2).)	
h	N/A List any managers of	the foundation who	own 10% or more of	the stock of a corn	oration (or an equally	/ large portion of the
b	ownership of a partner					, large portion of the
	- · · · · · · · · · · · · · · · · · · ·	,,		. .		
	N/A					
2	Information Regarding	g Contribution, Grant	. Gift. Loan. Scholarsh	ip. etc Programs:		
	, in the second	-		• •	table organizations o	and does not accept
	unsolicited requests for					
	complete items 2a, b, o			, ,	5	,
а	The name, address, a	nd telephone number	or email address of th	e person to whom app	lications should be add	Iressed:
_	ATCH 25	,		, зър		
b	The form in which appl	lications should be sub	omitted and informatio	n and materials they	should include:	
				,		
С	Any submission deadli	nes:				
d	Any restrictions or li	mitations on awards	, such as by geogra	aphical areas, charita	ble fields, kinds of	institutions, or other
	factors:					

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Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment Recipient If recipient is an individual, show any relationship to any foundation manager or substantial contributor Purpose of grant or contribution Amount Amount Amount Amount Amount Purpose of grant or contribution Purpose of grant							
3 Grants and Contributions Paid Duri	ing the Year or App	roved for	Future Payment				
Recipient	If recipient is an individual, show any relationship to	Foundation	Purpose of grant or	Amount			
Name and address (home or business)	any foundation manager	status of recipient	Purpose of grant or contribution	Amount			
a Paid during the year	or substantial contributor	100.0.0.0					
a Faid duffing the year							
ATCH 26							
Total			▶ 3a	531,952,564.			
			l l l l l l l l l l l l l l l l l l l				
b Approved for future payment							
ATCH 27							
Total			▶ 3b	219,659,029.			

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Part XVI-A Page **12**

Part XVI	-A Analysis of Income-Prod	ucing Act	ivities					
Enter gross	amounts unless otherwise indicated.	Unrela	ated business income	Excluded by	y section 512, 513, or 514	(e)		
1 Program	n service revenue:	(a) (b) Business code Amount		(c) (d) Exclusion code Amount		Related or exempt function income (See instructions.)		
•								
С								
_								
е								
f								
g Fees	and contracts from government agencies							
2 Member	rship dues and assessments							
3 Interest of	on savings and temporary cash investments			14	1,047,012.			
4 Dividen	ds and interest from securities	520000	553,802.	14	121,335,739.			
5 Net rent	tal income or (loss) from real estate:							
a Debt	t-financed property							
b Not	debt-financed property							
6 Net renta	al income or (loss) from personal property			0.1	4 600 000			
7 Other in	nvestment income	500000	15 422 004	01	4,608,288.			
8 Gain or ((loss) from sales of assets other than inventory	520000	15,433,294.	18	585,294,085.			
9 Net inco	ome or (loss) from special events							
	profit or (loss) from sales of inventory							
	evenue: a							
e			15,987,096.		712,285,124.			
	I. Add columns (b), (d), and (e)					728,272,220.		
	dd line 12, columns (b), (d), and (e) heet in line 13 instructions to verify calc				13	720727272201		
Part XVI			ccomplishment of Ex	cempt Pur	poses			
Line No.	•		•			.4		
	Explain below how each activit accomplishment of the foundation	-			-			
•	accomplishment of the foundation	on a exemp	it purposes (other than i	by providing	g runus for such purpose.	s). (Occ manuchons.)		

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Part XVII	Information	Regarding	Transfe	ers to	and	Transact	tions a	and	Relationships	With	Noncharitable	Exempt
	Organizations											

		O garnzanono										
1	Did th	e organization direct	ly or indirectly	engage in any of t	he following	with a	any other orga	anization described		Yes	No	
		ction 501(c) (other	-		_		-					
		izations?		()()	,		,	0 1				
а	_	fers from the reportin	ng foundation to	o a noncharitable ex	empt organ	ization d	of:					
_		ash	-					12(1)	Х			
		ther assets									Х	
L	` '	transactions:							- Ia(2)			
D	_								41.44		Х	
		ales of assets to a no									X	
		irchases of assets fro										
		ental of facilities, equi									X	
	(4) Re	eimbursement arrange	ements						1b(4)		X	
	(5) Lo	oans or loan guarantee	es						1b(5)		X	
	(6) Pe	erformance of service	s or members	hip or fundraising so	olicitations •				1b(6)		X	
С	(6) Performance of services or membership or fundraising solicitations										Χ	
		answer to any of th								fair m	arket	
		of the goods, other										
		in any transaction or										
(a) Li	ne no.	(b) Amount involved		noncharitable exempt ord				fers, transactions, and sl				
· ,	(1)	130,317.	` '	V FIN AGNCY	,	. , ,	NT ID 7757					
	(1)	135,000.		ICL ST HSG			NT ID 7757					
	(1)	40,000.					NT ID 7761					
	(1)	1,830.		ISN HEALTHCR			NT ID 7602					
TA	(1)	1,030.	CERT COM	ISN REALITICK		GRAI	NI ID 7002					
2-	la tha	foundation directly	or indirectly of	ffiliatad with as sal			tax axamam	t arganizations				
Za		foundation directly								esX	١	
		ibed in section 501(c)	•	ection 501(c)(3)) or i	n section 52	27 ?			Y	es 🕰	NO	
b	If "Yes	s," complete the follo										
(a) Name of organization				(b) Type of			(c) Description of relation	cription of relationship				
		er penalties of perjury, I decla ect, and complete. Declaration of						to the best of my knowle	edge and b	oelief, it	is true	
Sigr		cot, and complete. Declaration of	preparer (other than	taxpayer) is based on all Intor	mation of which p	n eparer na	is any knowledge.		DO ::			
_)			RS discus preparer s			
Her	e Sic	nature of officer or trustee		Date		Title		See instruct		Yes	No	
									-			
		Print/Type preparer's na	me	Preparer's signature	e		Date	Check if	PTIN			
Paid		DANIEL ROMANO				-		2021 self-employed		0412	2	
Pre	oarer	T	ANT THORNT	ON I.I.D			11/10/	26				
•		T IIII O II GIIII O			700			Firm's EIN ▶ 36-	00000	J 0		
use	Only		01 MARKET		/00		0102	015	- C 1 A	200		
		PH	IILADELPHIA	A, PA		1	9103	1 110110 1101	561-4			
								F	orm 990	U-PF ((2020)	